

## GOLF QUÉBEC GOVERNANCE POLICY

*This is a translation of the original French document. In case of divergence of interpretation, the French text shall prevail over the other language texts.*

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- a) The Board of Directors is the official and trusted representative of Golf Québec. As such, it is liable to its members, Golf Québec, and government from whom derives its corporate existence.
- b) The Board of Directors agrees on a common set of values based on which decisions are made regarding its operations and Golf Québec's.
- c) The Board of Directors is one undivided adjudicative team and speaks with one voice or not at all.
- d) The directors understand the difference between their duties as elected directors and their volunteer contribution in the operational delivery of Golf Québec services.
- e) The directors determine the strategic directions of Golf Québec. However, implementing the relevant operational plan is supervised by the Golf Québec Executive Director.
- f) The Board of Directors delegates to and trusts the Golf Québec Executive Director.
- g) The Board of Directors shall ensure that its working parties are competent to deliver the tasks and mandates that are delegated.
- h) The Board of Directors uses committees with carefulness and in compliance with the "Operational Committees' Guidance Policy".
- i) The Board of Directors ensures general oversight of Golf Québec by following up, on a regular basis, on the progress made within Golf Québec's activities, in particular through policies that are implemented to that effect.
- j) The Board of Directors makes its decisions with perspective and hindsight.
- k) Every year, the Board of Directors reviews its performances as well as that of its directors, committees, and Executive Director.
- l) The directors shall ensure that the implemented governance system works properly.
- m) The Board of Directors assesses the risks Golf Québec operates with and takes appropriate actions in this regard.
- n) Aside from specific items covered in other documentation and policies, the Executive Director's role is to ensure that Golf Québec operates in compliance with the strategic directions and policies.